



SHAREHOLDER DISPUTES AND THE CLOSELY-HELD COMPANY

RIGHTS AND REMEDIES FOR LITIGATORS AND CORPORATE ADVISORS

- Choosing the appropriate remedy
- Oppression: trends in the courts and creative uses of the remedy
- The menu of interim remedies including interim orders for the payment of costs
- Best approaches to resolving shareholder disputes outside court to preserve the value of the business
- Tactics to employ (or watch out for!) during the course of mediation or litigation
- Business valuation issues and the potential contribution of financial experts
- Ethical and professional challenges facing counsel in these often highly-charged and emotional disputes

Register today at:

Shareholder Disputes and the Closely-Held Company

Rights And Remedies For Litigators And Corporate Advisors

Shareholder disputes are among the most common and complex disputes faced by commercial litigators, in-house counsel and corporate advisors. To achieve the best results for your clients, you must have a comprehensive and up-to-date understanding of the panoply of rights and remedies available to shareholders.

- The scope and use of the oppression remedy
 - The language to use in an application or action for the remedy
 - To what extent fiduciary and other duties may be imposed on principals of the company, creditors or other stakeholders
 - How the post-*Hrynew* understanding of good faith operates in the interpretation of shareholders' agreements
 - Laying the evidentiary foundations for your financial expert's valuation case
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- Civil litigators
 - In-house counsel in closely-held companies
 - Corporate-commercial lawyers providing advice to shareholders, officers and directors of closely-held companies
 - Paralegals and litigation law clerks

What previous attendees said:

“The content was superb. Great selection of presenters, useful information, no ‘filler’. Great job! Very practical advice on the tough choices that have to be made in dealing with these situations..Superb, knowledgeable panel.”

James Thorlakson, Miller Thomson LLP

“Very helpful program on all relevant aspects of this area.”

Lorne Sabsay, Sabsay Lawyers

Registration and Continental Breakfast

Chairs' Introductory Remarks

Oppression Remedy Update

David Morritt and **Sonia Bjorkquist**, Osler, Hoskin & Harcourt LLP

- Influential oppression cases and trends in the courts' approach
- The key elements in proving oppression
- The present status of the business judgment rule
- Creative uses of the oppression remedy
- The value of the oppression remedy to creditors
- Obtaining interim orders for the payment of costs by the corporation

Corporate Governance Considerations in Shareholder Disputes

James C. Tory, Torys LLP

- Key recent cases on director, officer and employee duties
- Tracing the obligations: who owes duties to whom, and in what capacity?
- Fiduciary obligations among principals of closely-held companies
- Interaction of fiduciary claims with oppression claims
- Assessing the conduct of directors and officers
- Conflicts of interest and due diligence requirements

Refreshment Break

Claims and Interim Remedies

Jonathan Lisus, Lax O'Sullivan Lisus Gottlieb LLP

- Assessing your claims and remedies: Oppression? Fiduciary duty? Breach of the shareholders agreement? Derivative actions?
- Assessing reasonable expectations
- Types of conduct likely to be found oppressive
- Managing interim relief
 - Interim management
 - Use of a monitor or inspector
 - Access to books and records
 - Restraining conduct, excluding parties, and other injunctive-type relief
- Non-competition and confidentiality obligations
- Interim orders for the payment of costs

Accounting and Valuation Issues and Solutions

Allan D. Coleman, Osler, Hoskin & Harcourt LLP

Domenic Marino, CBV, CPA, CA, Partner, Consulting and Deals, PriceWaterhouseCoopers LLP

Shareholder disputes are often focused on financial matters, either because there has been an allegation of impropriety that necessitates a forensic investigation or other form of accounting or because the value of the business is at issue. Our speakers will address the role of the financial expert in shareholder litigation, including:

- When should you bring in a financial expert?
- Scope of the expert's role
- Analysis and methods for valuing the business
- Categories of documents you should seek from opposing parties to assist your expert in preparing a valuation
- Best approaches to developing settlement positions

Lunch

Alternative Remedies Under the *Business Corporations Act*: Insolvency Proceedings, Windups, Derivative Actions

Matthew P. Gottlieb, Lax O'Sullivan Lisus Gottlieb LLP

- Closely-held companies in financial distress and the decision to pursue insolvency proceedings or windups
- Differences between oppression claims and derivative actions
- When to choose one remedy over the other
- Pursuing both remedies at the same time: strategy and procedural nuts and bolts

Refreshment Break

Good Faith Since *Bhasin*: An Update on Implications For Shareholder Disputes

Eric S. Block and **Shane D'Souza**, McCarthy Tétrault LLP

The Supreme Court of Canada's unanimous decision in *Bhasin v. Hrynew* established a duty to demonstrate good faith and to act honestly in performing contractual obligations. This session will consider how courts are likely to interpret the new standard in relation to shareholders' agreements, in the context of the typically close relations and correspondingly intense conflicts that arise within closely-held corporations. What can realistically be expected of parties involved in shareholder disputes and how should corporate advisors and those involved in resolving them advise their respective clients at the various stages of the dispute?

Strategies and Tactics During the Course of Litigation

Kenneth A. Dekker, Affleck Greene McMurtry LLP

Aaron Hershtal, Kestenberg Siegal Lipkus LLP

Adrian C. Lang, Head of Business Management, Canadian Personal and Commercial Banking and Channels, BMO Financial Group

Peter Wardle, Wardle Daley Bernstein Bieber LLP

- Cost-benefit assessment in choosing the DR mechanism (arbitration, Commercial List, etc.)
- Is arbitration suited to deal with these highly-charged disputes?
- Practical tips and strategies for bringing or responding to an application or action for an oppression remedy
- Developing supportive evidence and responding to damaging evidence
- What to do if a competitive business is launched
- Effective presentation of the case at mediation or at trial

Ethical and Professional Issues in Shareholder Disputes and Litigation

Paul Neil Feldman, Feldman Lawyers

Ari A. Lokshin, Lokshin Law Office

Lisa C. Munro, Lerner LLP

A discussion of realistic fact scenarios illustrating how ethical and professional challenges arise in the context of shareholder disputes in closely-held companies, and what counsel can do to address them both as effective advocates for their clients and as responsible professionals.

Program Ends

Chairs

Lisa C. Munro
Lerners LLP

David Morritt
Osler, Hoskin & Harcourt LLP

Faculty Includes

Sonia Bjorkquist
Osler, Hoskin & Harcourt LLP

Eric S. Block
McCarthy Tétrault LLP

Allan D. Coleman
Osler, Hoskin & Harcourt LLP

Kenneth A. Dekker
Affleck Greene
McMurtry LLP

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Partner, Consulting & Deals,
PricewaterhouseCoopers LLP

James C. Tory
Torys LLP

Peter Wardle
Wardle Daley Bernstein
Bieber LLP

Fee per Delegate

Fees include attendance, program materials, continental breakfast, lunch and break refreshments. Group discounts are available. Visit www.osgoodepd.ca/groupdiscounts for details. Please inquire about financial assistance.

Program Changes

We will make every effort to present the program as advertised, but it may be necessary to change the date, location, speakers or content with little or no notice. In the event of program cancellation, York University's and Osgoode Hall Law School's liability is limited to reimbursement of paid fees.

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